



2018 AMENDED AND RESTATED

BYLAWS

OF
THE YOUNG MEN'S CHRISTIAN ASSOCIATION
OF
METROPOLITAN MILWAUKEE, INC.



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ARTICLE I: Offices

The Corporation's principal office in the State of Wisconsin shall be located in the City of Milwaukee, Wisconsin.

The Corporation's registered office required by the Wisconsin Nonstock Corporation Law ("WNCL"), Chapter 181 of the Wisconsin Statutes, to be maintained in the State of Wisconsin may be, but need not be, identical to the Corporation's principal office in the State of Wisconsin, and the address of the registered office may be changed from time to time by the Board of Directors of the Corporation (the "Board of Directors" or "Board") or by the Registered Agent.

ARTICLE II: Membership in the National Council of YMCA's

The Corporation shall be a member association of the National Council of Young Men's Christian Associations of the United States of America ("National Council") and participate in the national and international YMCA movement.

The Corporation shall adhere to the requirements for membership in the National Council and shall demonstrate its support for the cause and the reputation of the YMCA Movement.

ARTICLE III: Exempt Purpose

The Corporation is a not-for-profit, 501(c)(3) charitable organization that strengthens community through its focus on youth development, healthy living, and social responsibility. We welcome all members of the public to join, support and volunteer at the YMCA.

The Corporation shall conform to all rules and requirements of a public charity under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended, and to the non-profit requirements of the State of Wisconsin. It shall ensure that its earnings do not inure to the benefit of any private shareholder or individual and shall refrain from participating in political campaigns or partisan politics.

ARTICLE IV: Board of Directors

Section 1 - Affairs

A. The affairs of the Corporation shall be managed by the Board of Directors, which shall be comprised of not less than fifteen (15) members nor more than thirty (30) members. The Board of Directors shall, from time to time, establish the size of the Board of Directors by majority vote of the Directors then in office. The Chief Executive Officer/President shall be a member of the Board. All Directors shall be elected at the Annual Meeting. The Board of Directors may, from time to time, increase or decrease the number of Directors by majority vote of the Directors then in office, except that in no event shall the number of Directors be less than or exceed the minimum or maximum number of Directors stated in the first sentence of this Section 1.A., and any decrease in the number of Directors shall not shorten the term of office of an incumbent Director.



- B. Each member of the Board of Directors shall be elected for a three (3) year term or to fill the balance of a vacated term. The Board of Directors shall determine the terms of its members so that approximately one-third of the Directors' terms shall expire annually.
- C. The Board of Directors may, from time to time, in its discretion, elect Board Members Emeritus in recognition of their significant service over a long period of time, outstanding leadership and extraordinary support of the Corporation and its mission. Board Members Emeritus shall have no vote and shall otherwise have and be encouraged to exercise all privileges of Board membership, including, but not limited to, participation in meetings of the Board and committees to which they may be assigned. Nominees for the Board Member Emeritus status shall be presented to the Board by the Executive Committee.

Section 2 - Powers and Duties

A. General Function and Role of Board of Directors

The Board of Directors shall be the legally constituted governing body of the Corporation and, pursuant to the Articles of Incorporation of the Corporation, or otherwise under these Bylaws, shall manage the Corporation's business and affairs. Its general function shall be to determine the future direction of the Corporation, to set corporate objectives and to resolve all matters which are presented to the Corporation in fulfilling its mission. It shall have and exercise all the powers necessary to control and supervise the affairs and operations of the Corporation. It may establish Branches at such times and locations as it may determine to the extent such locations are within the area designated as the Corporation's service area by the Board of Directors of the YMCA of the USA, and reorganize or discontinue the same. It may conduct any activities within the authority of the Corporation under its own immediate supervision as it may determine. It may make rules and regulations to govern all affairs of the Corporation.

B. Responsibilities

The Board of Directors shall, among other things:

- 1. Approve the Corporation's objectives, and establish or revise organization policies;
- 2. Develop long range plans to achieve the Corporation's objectives and generate finances to support the future plans and objectives; and
- 3. Select and employ the Chief Executive Officer/President, and annually appoint the Officers of the Corporation.



C. <u>Duties and Compensation</u>

Directors of the Board owe a legal fiduciary duty to the YMCA and shall act only in the YMCA's best interest. The Board shall act as a body; no individual Director may speak or act on behalf of the Board unless authorized by the Board. Board Directors shall respect the confidentiality of Board deliberations and shall support decisions voted by the Board even when the Board Director dissented in the vote. No Board Director shall accept, directly or indirectly, compensation for duties performed as a Board Director. However, reasonable expenses shall be reimbursed.

Section 3 - Meetings of the Board of Directors

A. Annual Meeting and Appointments

 The Annual Meeting of the Board of Directors shall be held at a time and place designated by the Chairman of the Board, for the purpose of appointing Directors and Officers of the Board, and such other business as may properly come before the meeting.

2. Nominating Committee

The Executive Committee (as described in Article IV, Section 6) shall constitute the Nominating Committee for purposes of nominating persons to serve as the members of the Board of Directors.

3. Order of Business

The order of business at each Annual Meeting shall be as recommended by the Chief Executive Officer/President and approved by the Board of Directors or Chairman.

B. Regular and Special Meetings

Regular meetings of the Board of Directors shall be held at least quarterly, at the times and places in the Milwaukee, Wisconsin metropolitan area designated from time to time by the Board. Special meetings of the Board of Directors may be called by the Chairman. Special meetings shall also be called by the Chairman or Secretary on the written request of any five (5) Directors.



C. Notice of Regular and Special Board Meetings

Notice stating the time and place of any regular or special meeting of the Board shall be given at least two (2) business days previously thereto by written notice delivered personally, by U.S. Mail, or e-mailed to each Director at his or her physical or electronic address in the Corporation's records. If mailed, such notice shall be deemed to be effective with the earlier of: (1) when received, or (2) two (2) days after deposit in the United States Mail, addressed to the director's address, with postage thereon prepaid; or (3) the date shown on the return receipt if sent by registered or certified mail, return receipt requested, and the receipt is signed by or on behalf of the director. Whenever any notice is required to be given to any director of the Corporation under the provisions of these Bylaws, a waiver thereof in writing, signed at any time, whether before or after the time of the meeting, by the director entitled to such notice, shall be deemed equivalent to the giving of such notice. The attendance of a director at a meeting shall constitute a waiver of notice of such meeting, except where a director attends a meeting and objects at the meeting to the transaction of the business because the meeting is not lawfully called or convened.

D. Quorum

At any meeting of the Directors of the Corporation, a majority of all Directors shall constitute a quorum for the transaction of business. Directors who attend by telephone are considered present for purposes of a quorum.

E. Manner of Acting

The act of a majority of the Directors present in person at any meeting of the Board of Directors at which a quorum is constituted shall be the act of the Board of Directors, unless the act of a greater number is required by the WNCL, or by the Articles of Incorporation or Bylaws of the Corporation, each as may be amended from time to time.

F. No Proxies

Directors may not vote by proxy.

G. Participating in Meetings by Electronic Communication

Any and all members of the Board of Directors may participate in or conduct a regular or special meeting of the Board of Directors by conference telephone or other communication methods by which all Directors participating in the meeting can simultaneously communicate with and hear each other. A director participating in a meeting by any means pursuant to this Article III, Section 3G, shall be deemed to be present in person at the meeting.



H. Presumption of Assent

A director who is present at a meeting of the Board of Directors or a committee thereof at which action on any matter is taken shall be presumed to have assented to the action taken unless the director's dissent shall be entered in the minutes of meeting or unless the director files a written dissent to such action with the person acting as the Secretary of the meeting before the adjournment thereof or shall forward such dissent by registered mail to the Secretary of the Corporation immediately after the adjournment of the meeting. Such right to dissent shall not apply to a director who votes in favor of such action.

Section 4 - Action By Written Consent

Any action required or permitted to be taken at any meeting of the Board of Directors may be taken without a meeting if a consent in writing setting forth the action so taken shall be signed by eighty percent (80%) of the Directors then in office.

Section 5 - Vacancies

If the office of any Director becomes vacant by reason of death, resignation, retirement, disqualification, removal, increase in the size of the Board of Directors, or otherwise, the Board of Directors may choose a person to fill such vacancy who shall hold office until the next Annual Meeting and until his or her successor shall have been duly elected and qualified. The appointment of a person to fill such vacancy shall be ratified at the Annual Meeting next following such appointment; in such case, the person appointed to fill such vacancy shall serve for the balance of the vacated three (3) year term.

Section 6 - Executive Committee

A. General Functions

- 1. The Executive Committee of the Board of Directors (the "Executive Committee") shall have and may exercise, when the Board is not in session, subject to WNCL limitations, the powers of the Board in the management and affairs of the Corporation, except action in respect to election of Officers or filling vacancies on the Board or committee created pursuant to the authority granted hereunder. The Executive Committee will be responsible for reviewing and evaluating compensation and benefits matters applicable to Officers of the Corporation and from time to time, making recommendations to the Board of Directors with respect to such matters. All actions taken by the Executive Committee shall be reported in writing at the next following regular meeting of the Board.
- 2. The Executive Committee shall also serve as the Nominating Committee of the Board.



B. Membership

The Executive Committee shall consist of all duly elected Officers of the Board. The Chairman of this committee shall be the Chairman of the Board who may appoint, at his discretion, another Director as Chair. A staff member may be assigned by the Chair to serve as secretary of this committee, without right to vote.

C. Responsibilities

Among the responsibilities of this committee shall be to:

- 1. Work with the Chief Executive Officer/President to formulate corporate goals, objectives, plans and policies for the Corporation;
- 2. Recruit persons, who may be prospective members of the Board of Directors, with capabilities to help position the Corporation to meet its future development needs;
- 3. Appoint committee Chairs and members; and,
- 4. Establish compensation of the Chief Executive Officer/President.

D. Meetings

This committee shall meet at such times as may be determined by it or upon call of its Chairman, upon at least twenty-four (24) hours prior notice.

Section 7 - Finance/Audit Committee

A. General Functions

The Finance/Audit Committee of the Board of Directors ("the Finance/Audit Committee") shall be responsible for providing support and direction to the Corporation's fiscal management activities. The Finance/Audit Committee is authorized to create subcommittees and task forces as necessary to carry out its responsibilities. All actions taken by the Finance/Audit Committee shall be reported in writing at the next following regular meeting of the Board.

B. Membership

The Finance/Audit Committee shall consist of all duly elected Officers of the Board. The Chairman of this committee shall be the Treasurer of the Board. In addition to the Treasurer, the Finance/Audit Committee shall include at least three (3) Board Members. A staff member may be assigned by the Chair to serve as secretary of this committee, without right to vote.



C. Responsibilities

Among the responsibilities of this committee shall be to:

- 1. Review and recommend to the Board of Directors the Corporation's annual budget and monitoring the Corporation's performance in relation to the approved budget;
- 2. Undertake periodic reviews of and monitoring financial policies, and recommend changes as appropriate;
- 3. Provide oversight in banking matters, cash-flow management, and major asset transactions;
- 4. Review the Restricted and Endowment Funds;
- 5. Recommend to the Board of Directors an independent certified public accounting firm to perform the annual audits of the Corporation;
- 6. Receive and review the audit results and management letter; and,
- 7. Report the auditors' findings to the Board of Directors.

D. Meetings

This Committee shall meet at least four (4) times annually, as determined by the Chair of the Committee, upon at least twenty-four (24) hours prior notice.

Section 8 - Other Committees

The Board of Directors by resolution adopted by the affirmative vote of a majority of Directors then in office may designate one or more committees (in addition to the Executive Committee and the Finance/Audit Committee) with such charter(s) as the Board of Directors may prescribe, each such committee to consist of three (3) or more Directors elected by the Board of Directors. Each committee shall have the authority granted to it in its charter(s), subject to the limitation that such committee(s) shall not have authority or power to: (1) fill vacancies on the Board of Directors or its committees; (2) adopt, amend, restate and/or repeal the Articles of Incorporation or Bylaws of the Corporation; or (3) take other action which, pursuant to the WNCL, the Articles of Incorporation of the Corporation or these Bylaws, requires approval by the Board of Directors. The provisions of this Article III governing meetings, actions without meetings, notice and waiver of notice, quorum and voting requirements of the Board of Directors, apply to committees and their members.

Section 9 - Removal

Any director may be removed from office by the affirmative vote of a majority of the members of the Board of Directors then in office or as otherwise provided under the WNCL.

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ARTICLE V: Officers

Section 1 - Officers

The Board of Directors shall appoint, as Officers of the Corporation, a Chairman of the Board (who also shall serve as Chief Volunteer Officer), one (1) or more Vice Chairmen, a Chief Executive Officer/President, a Secretary, a Treasurer, and such other Officers and assistant Officers as may be deemed necessary and appointed by the Board of Directors from time to time. Each Officer shall be elected for a term of two (2) years, or until his or her successor is appointed and qualified.

Section 2 - Duties

The principal duties of the Officers shall be as follows:

- A. The Chairman shall preside at all meetings of the Members and the Board of Directors. The Chief Executive Officer/President shall recommend the Chairman and members of committees as provided in Section 7 to the Executive Committee. The Chairman shall serve *ex officio* as a member of all committees of the Board of Directors, the Branch Advisory Boards, and all other committees or groups of the Corporation. Upon proper authorization, the Chairman or the Chief Executive Officer/President may execute all contracts in the name of the Corporation.
- B. The Vice Chairmen shall perform the duties and exercise the powers of the Chairman in the event of the absence or disability for any cause of the latter, in the order of their seniority as a member of the Board of Directors.
- C. Subject to the direction of the Chairman and Vice Chairmen, the Chief Executive Officer/President shall be the senior executive officer of the Corporation and shall be hired at the direction of the Board of Directors. The Chief Executive Officer/President shall be an ex officio member of all committees of the Board of Directors of the Corporation; shall be responsible (and have authority) for the employment of all other members of the Corporation's staff and may assign titles to their positions in accordance with the policies of that Board of Directors and shall designate their duties and have general supervision of their work; and shall attend all meetings of the Board of Directors and shall make monthly reports on the operation of the Corporation.
- D. The Secretary shall, when required, countersign all written instruments executed in the name of the Corporation and shall approve the record of the Board of Directors before submission to the Board of Directors for action.
- E. The Treasurer shall monitor the custody and control of all monies, credits and property of any kind and nature of the Corporation as may be required by the Board of Directors.
- F. Each of the above Officers shall perform the duties above provided for and such additional duties as the Board of Directors shall from time to time prescribe.



Section 3 - Re-election

An Officer may serve in such capacity for any number of additional terms, except that no person shall serve as Chairman for more than five (5) successive terms.

Section 4 - Vacancies

If the office of any Officer becomes vacant for any reason, the vacancy shall be filled by the Board of Directors for the unexpired term.

ARTICLE VI: Fiscal Management

Section 1 - Fiscal Year

The fiscal year of the Corporation shall be September 1 – August 31.

Section 2 - Authorization of Expenditures

All funds received shall be deposited to the account of the Corporation and in a manner prescribed by the Board of Directors, and shall be expended by such individuals and in a manner pursuant to policies recommended by the Finance/Audit Committee and approved by the Board.

Section 3 – Audit

The financial affairs of the Corporation shall be audited by the certified public accountants designated by the Finance/Audit Committee. Compensation for such services shall be reviewed by the Executive Committee of the Board of Directors.

Section 4 - Budget

The Board of Directors each year shall adopt a budget of income and expenses for the next fiscal year. The budget as adopted by the Board of Directors shall be the authorized fiscal policy of all concerned by the ensuing year. No changes shall be made therein unless specifically authorized by the Board of Directors.

ARTICLE VII: Branches

Section 1 – Branches

The Board of Directors may establish Branches under its control and direction or may discontinue same and shall define the scope of their activities and make rules for their governance.



Section 2 - Branch Advisory Boards

Among the responsibilities of the Branch Advisory Boards shall be to:

- Review and oversee the operations and programs of its Branch;
- Report periodically to the Board of Directors of the Corporation;
- 3. Act as liaison to, and communicate with, the community in which the Branch is located.

The Branch Advisory Boards are advisory in nature only and shall not have or exercise the corporate powers of the Board of Directors of the Corporation. Each Branch Advisory Board shall conduct the work of the Branch in harmony with its charter and the Bylaws of the Corporation. The Branch Advisory Boards shall be comprised of not less than six (6) and not more than eighteen (18) voting members of that Branch.

Branch Advisory Boards shall be elected for the following:

- Rite Hite
- Minikani
- Downtown
- Northside

Section 3 - Election of the Branch Advisory Board Members

Thirty (30) days prior to the date that Branch Advisory Boards shall elect new members, the Branch shall present in writing to the Chief Executive Officer/President, the names of all candidates to be voted on for election to the Branch Advisory Board for review and approval by the Chief Executive Officer/President.

Section 4 - Term of Office

The membership of each Branch Advisory Board shall at the time of organization be divided by lot into three (3) classes approximately equal in number; one class expiring at the end of one (1) year, another at the end of two (2) years and the third at the end of three (3) years. Thereafter each class shall serve a three (3) year term or until their successors are appointed and qualified.

<u>Section 5 - Officers of Branch Advisory Boards</u>

Each Branch Advisory Board shall elect annually its own Officers from its own members. These Officers shall consist of a Chairman, and one or more Vice Chairman. The Chairman may serve in that office for not more than three (3) successive terms. The Branch Advisory Board shall appoint such committees as are necessary to carry on the work of the Branch.



ARTICLE VIII: Limited Liability of Volunteers

Each individual (other than an employee of the Corporation) who provides services to or on behalf of the Corporation without compensation (a "Volunteer") shall be immune from liability to any person for damages, settlements, fees, fines, penalties or other monetary liabilities arising from any act or omission as a Volunteer, to the fullest extent provided by Section 181.0670 of the WNCL or any successor statute thereto. For purposes of this Article VII, it shall be conclusively presumed that any Volunteer who is licensed, certified, permitted or registered under state law and who is performing services to or on behalf of the Corporation without compensation is not acting within the scope of his or her professional practice under such license, certificate, permit or registration, unless otherwise expressly indicated to the Corporation in writing.

ARTICLE IX: Indemnification

The Corporation shall, to the fullest extent authorized or allowed by the WNCL, or any successor statute, as judicially interpreted, indemnify any Director, member of a Branch Advisory Board, and/or Officer (whether appointed by the Board or by the Chief Executive Officer/President), against any and all liability, including legal expenses, incurred by such Director, member of a Branch Advisory Board, or Officer, arising out of or in connection with any proceeding in which he or she is a party because he or she is or was a Director, member of a Branch Advisory Board, or Officer.

ARTICLE X: Miscellaneous

Section 1 - Investments

The funds and property of the Corporation, unless specifically otherwise provided by a deed, gift, bequest, devise, grant or contribution, may be invested in real estate, both improved and unimproved, in tangible or intangible personal property and/or in securities of one or more types as may be authorized by the Board of Directors from time to time without regard to the restrictions of the statutes regulating the investment of funds by trustees, fiduciaries or insurance companies.

Section 2 - Dissolution

Decisions on whether this YMCA shall dissolve requires a three-quarters vote of the Board of Directors. Any such action shall be done in accordance with the law of Wisconsin governing non-profit, charitable organizations.

Decisions on whether this YMCA shall file bankruptcy requires a three-quarters vote of the Board of Directors. Any such action shall be done in accordance with federal and state law.



Section 3 - Disposition of Assets

Should the Corporation opt to dissolve, upon direction from the Board of Directors, the remaining assets of the Corporation shall be used to fund one or more other corporations, societies, or organizations engaged in activities substantially similar to those of this YMCA, serving substantially the same community and that qualify as exempt organizations under Section 501(c)(3) of the Internal Revenue Code (or the corresponding provision of any future United States Internal Revenue Code or Law), and also pursuant to the then applicable state statutes governing not-for-profit corporations.

Section 4 - Gender

Whenever the context of these By-Laws does not otherwise require, words of any gender shall include both genders, and the singular shall include the plural, and vice versa.

Section 5 - Amendments

These By-Laws may be amended or repealed by the Board of Directors either: (i) by unanimous written consent of the members of the Board of Directors; or (ii) by majority vote of the members of the Board of Directors present at any duly held regular or special meeting thereof, provided that written notice of the proposed amendment shall have been provided to the members of the Board of Directors at least ten (10) days prior to any such meeting.

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